

**UNPRECEDENTED RESTORATIONS & RENOVATIONS UNDERWAY
AT SELECTED MARRIOTT INTERNATIONAL HOTELS GLOBALLY
Marriott partners with owners on \$1.2B investment in 2007 to ensure
its international hotels reflect and respond to changing consumer tastes**

Unprecedented, sweeping renovations are underway at selected Marriott International hotels as the company partners with its owners on a \$1.2 billion programme in 2007 that will freshen and uplift the ambience of the properties, introduce new amenities and help ensure the hotels reflect and respond to changing consumer tastes. Included are hotels in the Middle East, the United Kingdom, Continental Europe, Asia/Pacific and the Caribbean/Latin America.

“We want our guests to enjoy a lodging experience that reflects the heritage of the hotel and its locale while incorporating the most current technology and amenities,” said Ed Fuller, president & managing director of international lodging for Marriott.

“We know travellers want hotels that are innovative and stylish and that provide a sense of place and time,” he added. “We are building on a number of recent iconic additions to our portfolio, such as **The Shelbourne** in Dublin which recently joined our Renaissance brand portfolio, and the Rive Gauche Hotel in Paris which will debut shortly as the **Paris Marriott Rive Gauche Hotel & Conference Centre**.

“The Shelbourne underwent a thoughtful, caring restoration befitting its historic past, while the Rive Gauche property is currently experiencing a top-to-bottom renovation that will restore it to its glory days of 30 years ago when it was the centre of business life in Paris. With more than 48,995 square feet of conference space, it is the largest conference centre hotel in Paris.”

In addition to **The Shelbourne, a Renaissance Hotel** and the **Paris Marriott Rive Gauche Hotel & Conference Centre**, 15 other Marriott-, Renaissance- and Courtyard-branded hotels in Continental Europe are being refurbished in varying degrees. These include properties in Vienna, Zurich, Amsterdam, Paris, Budapest, Hamburg, Moscow, Leipzig, Heidelberg, Cologne and Prague.

In London, the quintessentially British, 494-room **The Grosvenor House** will become a JW Marriott-branded luxury hotel in mid-2008, following an extensive restoration programme encompassing the entire property. Frequented by royalty, celebrities and business leaders since its opening in 1928, the historic Grosvenor House is set in Mayfair and will continue its time-honoured tradition for exceptional style and service.

Also scheduled for significant renovation is Marriott's portfolio of 11 country club estates in England, Scotland and Wales as well as 14 other properties throughout the country including the **London Marriott County Hall** hotel.

"While all these properties are significant in their respective locations, all the country club hotels boast a distinct perspective; they know who and what they are. They are icons in their locations and they capture the essence of what it is to be Scottish, Welsh or English," Mr. Fuller said.

In the Middle East, Marriott's refurbishment programme is highlighted by the total renovation of the popular and iconic 1,124-room **Cairo Marriott Hotel** in Egypt. All guest rooms and public space have been upgraded and include the installation of Marriott's highly-acclaimed luxurious bedding, flat screen TVs and high-speed internet access in all guest rooms.

Similar renovations are nearing completion in the Caribbean at the 525-room **San Juan Marriott Hotel & Stellaris Casino** in Puerto Rico. Five years in planning, the hotel's metamorphosis began with the expansion and renovation of the casino followed by a makeover of the ballroom and meeting rooms, leading to the renovation of 402 guest and bath rooms in the hotel's main tower. The final phase of the renovation is currently underway and includes all guest rooms in the cabana wing, the casual restaurant, the hotel's executive lounge and the creation of a new outdoor lounge area.

Among high tech additions at the hotel are ergonomically designed desks and chairs, wireless internet access in all guest rooms and public areas and 36-inch LCD television with high definition capabilities. Guests also can now connect their lap top to the television to work directly on the larger screen and can connect their iPods and other electronic devices to charge and play through the television set.

Elsewhere in the Caribbean, the 413-room **Aruba Marriott Resort & Stellaris Casino** is also experiencing a near-total renovation of every aspect of the property—all guest rooms, restaurants, entrance and lobby, casino and pool expansion and spa.

In the Pacific, among Marriott hotels being refurbished are two resorts in Hawaii: the 521-room **Wailea Beach Marriott Resort & Spa** which now boasts redesigned guest rooms, a newly-designed restaurant and lounge, a new Mandara Spa and a new fitness centre; and the 555-room **Waikoloa Beach Marriott Resort & Spa** on Hawaii's Big Island which has upgraded all guest rooms and added a new Mandara Spa, a new ballroom, a redesigned lobby and newly built infinity-edge swimming pool.

In Asia, recently updated Marriott hotels include the 602-room **JW Marriott Hotel Hong Kong**, the 402-room **JW Marriott Hotel Bangkok** and the 267-room **Brisbane Marriott**. The majestic **JW Marriott Hotel Hong Kong** is the company's first hotel in Asia; it opened in 1989 and its grand contemporary design remains iconic on the Hong Kong hospitality scene. The **JW Marriott Hotel Bangkok** celebrates its 10th anniversary this year and continues as one of the premier business addresses in Bangkok, offering the cultural traditions of Thai hospitality and innovative dining experiences. In Australia, the **Brisbane Marriott** is renowned among sophisticated travellers as an elegant, refined luxury boutique hotel.

Earlier this year, Marriott International and its owners and franchisees announced a three-year, \$1 billion enhancement program for its deluxe Renaissance brand in North America encompassing new construction, property conversions and renovations.